



## MANAGEMENT'S DISCUSSION AND ANALYSIS

Our discussion and analysis of the City of Santa Clarita's financial performance provides a narrative overview and analysis of the financial activities of the City of Santa Clarita (City) for the fiscal year ended June 30, 2006. Our analysis includes information regarding the City's overall financial position and results of operations to assist users in evaluating the City's financial position, a discussion of significant changes that occurred in funds, and information regarding significant budget variances. In addition, it describes the activities during the year for capital assets and long-term debt. We end our discussion and analysis with a description of currently known facts, decisions, and conditions that are expected to have a significant effect on the financial position or results of operations. Please read it in conjunction with the City's financial statements and the additional information included in the transmittal letter.

### FINANCIAL HIGHLIGHTS

- The assets of the City of Santa Clarita exceeded its liabilities at the close of the most recent fiscal year by \$395.5 million. Of this amount, \$68.5 million represents unrestricted net assets that may be used to meet the City's ongoing obligations to citizens and creditors.
- The City's total net assets increased by 26.7%, with net assets of the business-type activities increasing by \$4.7 million, or 8.4%, and net assets of the governmental activities increasing by \$78.6 million, or 30.7%.
- During the year, the City's program revenues for governmental activities totaled \$26.7 million more than the \$85.3 million in related expenses.
- In the City's business-type activities, transit-related expenses of \$16.5 million exceeded program revenues by \$8.2 million. The shortfall was covered by transfers in from other governmental activities for \$8.4 million.
- As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$100.3 million. This represents an increase of \$25.7 million as compared to the prior year.
- Although the total governmental funds realized a 34.5% increase in fund balance, the general fund experienced a decrease of \$6.6 million. This is partly due to the 69.4% increase in liabilities as a result of the jury verdict in connection with the Golden Valley Road right-of-way acquisition. An order to deposit the award is due in January 2007. In order to finance such deposits, it is proposed that the PFA issue lease revenue bonds. The City has decided to appeal the amount of the award.



## USING THIS ANNUAL REPORT

The discussion and analysis are intended to serve as an introduction to the City of Santa Clarita's basic financial statements. This annual report consists of a series of basic financial statements comprised of three components, as follows:

1) **Government-Wide Financial Statements**

The Statement of Net Assets and Statement of Activities provides information about the activities of the City as a whole, and presents a long-term view of the City's finances in a manner similar to a private-sector business.

2) **Fund Financial Statements**

All of the funds of the City of Santa Clarita can be divided into three categories; governmental funds, proprietary funds, and fiduciary funds. For governmental activities, these fund statements tell how these services were financed in the short term, as well as what remains for future spending. Fund financial statements also report the City's operations in more detail than the government-wide statements by providing information about the City's most significant funds and other funds.

3) **Notes to the Basic Financial Statements**

The notes provide additional information necessary to enable the user to fully understand the various financial statements.

In addition to the basic financial statements and notes, this report contains other supplementary information.

## REPORTING THE CITY AS A WHOLE – GOVERNMENT-WIDE FINANCIAL STATEMENTS

### The Statement of Net Assets and the Statement of Activities

One of the most important questions asked about the City's finances is, "Is the City as a whole better or worse off as a result of the year's activities?" The Statement of Net Assets and the Statement of Activities report information about the City as a whole, and its activities, in a way to answer this question. These statements include all assets and liabilities of the City using the *accrual basis of accounting*, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account, regardless of when cash is received or paid.

The statement of net assets reports all of the City's assets and liabilities, with the difference between the two reported as *net assets*. Net assets are one way to measure the City's financial health or *financial position*. Over time, *increases or decreases* in the City's net assets are an indication of whether its *financial health* is improving or deteriorating. You also need to consider other non-financial factors, such as changes in the economy due to external factors that will cause a decrease in consumer spending.

The statement of activities presents information relating to how the City's net assets changed during the fiscal year. All activities resulting in changes in net assets are reported when earned or incurred, regardless of the receipt or disbursement of the related transaction's cash flows. Some of the revenues and expenses reported in this statement will result in future fiscal period cash flows, such as the receipt of uncollected taxes and the payment of interest expense or compensated absences.

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## **The Statement of Net Assets and the Statement of Activities (continued)**

In the Statement of Net Assets and the Statement of Activities, we separate the City Activities as follows:

**Governmental Activities** – Most of the City’s basic services are reported in this category, including general administration (City Manager, City Clerk, Finance, etc.), public safety, public works, parks and recreation, community services, economic development, planning, and engineering. These activities are distinguished due to the use of property taxes, sales tax, transient occupancy tax, user fees, interest income, franchise fees, state and federal grants, contributions from other agencies, and other revenues to finance these activities.

**Business-Type Activities** – City functions that are intended to be primarily self-supporting through the imposition of user fees and charges are reported in the business-type activity category. Business-type activities for the City of Santa Clarita consist of transit activities related to the operation of the City’s local public transportation system.

**Component Unit Activities** – The City of Santa Clarita is the primary government unit to two legally separate entities. The financial activity and data of the Santa Clarita Public Financing Authority and the Redevelopment Agency of the City of Santa Clarita have been accounted for within the funds of the City, and therefore separate component unit financial information is not presented within the financial statements.

### **REPORTING THE CITY’S MOST SIGNIFICANT FUNDS – FUND FINANCIAL STATEMENTS**

A fund is a grouping of related accounts used to account for and accumulate financial information related to a specific activity or objective. Some funds are required to be established by State law and bond covenants; however, management established many other funds to help it control and manage money for particular purposes or to show that it is meeting legal responsibilities for using certain taxes, grants, and other resources. The fund financial statements provide detailed information about the most significant funds and other funds – not the City as a whole. The City’s three types of funds are governmental, proprietary, and fiduciary.

**Governmental Funds** – Most of the City’s basic services are reported in governmental funds. Governmental funds financial statements focus on how money flows in and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called “*modified accrual*” accounting, which measures cash and all other *financial* assets that can readily be converted to cash. The governmental fund statements provide a detailed *short-term view* of the City’s general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance the City’s programs. Because the focus of the governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for the governmental funds with similar information presented for the governmental activities in the government-wide financial statements. The differences between the results of the governmental fund financial statements and those of the government-wide financial statements are explained in a reconciliation following each governmental fund financial statement.

## **Governmental Funds (continued)**

The City reports governmental fund financial information within 30 governmental funds. The general fund, bridge and thoroughfare fund, developer fee fund, and federal grants special revenue fund are presented separately as major funds in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances. Financial data for the remaining 26 governmental funds are combined into a single, aggregated presentation. Supporting financial information on each of the non-major governmental funds is provided elsewhere within the report.

**Proprietary Funds** –The City maintains two different types of proprietary funds. When the City charges customers for the services it provides, these services are generally reported in a type of proprietary fund known as an enterprise fund. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statement, but the proprietary fund statements provide more detail and additional information, such as a statement of cash flows. The City uses the transit enterprise fund to account for the activities related to transit operations.

Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses four internal service funds to account for costs related to self-insurance, computer replacement, and vehicle and public facilities replacement.

Proprietary funds are reported in the same way all activities are reported in the Statement of Net Assets and the Statement of Activities. The proprietary fund financial statements provide separate information for the transit enterprise fund, which is considered to be a major fund of the City. All of the internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

## **THE CITY AS TRUSTEE – FIDUCIARY FUND STATEMENTS**

### **Reporting the City's Fiduciary Responsibilities**

The City is the trustee, or *fiduciary*, for certain funds held for the benefit of other parties outside of the City. The City's fiduciary activities are reported in separate Statements of Fiduciary Net Assets. We exclude these activities from the City's other financial statements, because the City cannot use these assets to finance its operations. The City is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

## **NOTES TO THE BASIC FINANCIAL STATEMENTS**

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

## **OTHER INFORMATION**

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the comparison of budget and actual results for the major governmental funds. Required supplementary information can be located on pages 67-72 of this report.

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## OTHER INFORMATION (Continued)

The combining statements referred to earlier in connection with the non-major governmental funds, internal service funds, and fiduciary funds are presented immediately following the required supplementary information described in the previous paragraph. Combining and individual fund statements and schedules, as well as schedules related to the capital assets used in the operation of governmental funds, can be found on pages 76-126 of this report.

### THE CITY AS A WHOLE

Our analysis below focuses on the net assets (Table 1) and changes in net assets (Table 2) of the City's governmental and business-type activities.

The City's net assets may be analyzed and used as an indicator of the City's overall financial condition. The City's combined net assets increased over the past fiscal year in the amount of \$83.3 million, increasing from \$312.2 million to \$395.5 million.

TABLE 1  
CITY OF SANTA CLARITA'S NET ASSETS

	Governmental Activities		Business-type Activities		Total	
	2006	2005	2006	2005	2006	2005
<b>ASSETS:</b>						
Current and Other Assets	\$ 171,574,501	\$ 141,317,765	\$ 4,515,324	\$ 4,655,854	\$ 176,089,825	\$ 145,973,619
Capital assets	237,854,327	185,069,305	63,191,475	59,298,171	301,045,802	244,367,476
<b>TOTAL ASSETS</b>	<b>409,428,828</b>	<b>326,387,070</b>	<b>67,706,799</b>	<b>63,954,025</b>	<b>477,135,627</b>	<b>390,341,095</b>
<b>LIABILITIES:</b>						
Long Term Liabilities	23,022,663	24,893,838	1,236,869	1,586,318	24,259,532	26,480,156
Other Liabilities	52,108,958	45,765,139	5,248,190	5,879,495	57,357,148	51,644,634
<b>TOTAL LIABILITIES</b>	<b>75,131,621</b>	<b>70,658,977</b>	<b>6,485,059</b>	<b>7,465,813</b>	<b>81,616,680</b>	<b>78,124,790</b>
<b>NET ASSETS:</b>						
Invested in capital assets, net of related debt	202,549,244	160,829,971	61,627,964	57,378,860	264,177,208	218,208,831
Restricted	62,752,301	41,540,800	-	-	62,752,301	41,540,800
Unrestricted	68,995,662	53,357,322	(406,224)	(890,648)	68,589,438	52,466,674
<b>TOTAL NET ASSETS</b>	<b>\$ 334,297,207</b>	<b>\$ 255,728,093</b>	<b>\$ 61,221,740</b>	<b>\$ 56,488,212</b>	<b>\$ 395,518,947</b>	<b>\$ 312,216,305</b>

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## **THE CITY AS A WHOLE (continued)**

The City's Net Assets is made up of three components: Investment in Capital Assets (Net of Related Debt), Restricted Net Assets, and Unrestricted Net Assets.

As of June 30, 2006, assets exceeded liabilities by \$395.5 million. The largest component of the City's net assets, 66.8%, is represented by its \$264.1 million investment in capital assets (e.g., land, buildings and improvements, equipment, infrastructure, and construction in progress) less any related outstanding debt used to acquire the assets. These capital assets are used to provide services to the citizens, and therefore, are not available to finance future operations. In addition, resources necessary to repay the related debt must be provided by sources other than the capital assets, as the assets themselves cannot be used to satisfy these liabilities.

An additional portion of the City's net assets, 15.9%, represents resources subject to external restrictions on how they may be used. The remaining 17.3% of unrestricted net assets, \$68.6 million may be used to meet the City's ongoing obligations to citizens and creditors.

Consistent with the prior year, at the end of the current fiscal year, the City is able to report positive balances in both categories of governmental and business-type net assets. Net assets for governmental activities increased by \$78.6 million over the prior year, \$41.7 million of which is represented by increased capital assets and reductions in their related debt. Increases in capital assets also accounted for the majority of the overall increase in net assets for business-type activities of \$4.7 million. The unrestricted portion of the business-type activities net assets are deficit by \$406,224 however, which represents a 54.4% reduction over the prior year deficit in this category.

### **Governmental Activities**

The City's net assets from governmental activities increased \$78.6 million in the current year accounting for over 94.3% of the total \$83.3 million growth in the City's net assets. Revenues from governmental activities were up by 21.4% to equal \$175.9 million. The cost of all governmental activities this year was \$85.3 million, an increase of 11.7% over the prior year. However, as shown in the Statement of Activities, the governmental activities expenditures were ultimately financed in part by the taxpayers, as \$27.6 million in revenues were generated by service revenues received from the performance of these activities; another \$23.5 million was received from government agencies and other organizations that subsidized certain programs with operating grants and contributions; and another \$61.0 million in revenues was generated from capital grants and contributions. As in the prior year, the Public Works and Community Development programs show the generation of respective net revenues of \$29.5 million and \$52.1 million at year-end primarily due to timing differences in the completion of capital projects and the additional building of revenues in anticipation of upcoming capital projects. Overall, the City's governmental program revenues amounted to \$112.0 million, which funded the expenditures and contributed an additional \$26.7 million to the increase in net assets. The City also realized other non-program governmental revenues of \$63.9 million. Key elements contributing to the \$31.1 million increase in revenues from governmental activities are:

- The City recognized \$26.5 million or 76.7% more in capital grants and contributions than in the prior year.
- Total combined tax revenue, which includes property tax, sales tax, transient occupancy tax, and franchise taxes, increased by 6.9% during the year - a result of increased and continued growth within the city.
- Increased cash and investment balances and rising interest rates allowed investment income to increase by 13.7% over the prior year.

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**THE CITY AS A WHOLE (continued)**

**TABLE 2  
CITY OF SANTA CLARITA'S CHANGES IN NET ASSETS**

	Government Activities		Business-type Activities		Total	
	2006	2005	2006	2005	2006	2005
<b>Program Revenues:</b>						
Charges for services	\$ 27,594,560	\$ 28,724,845	\$ 4,950,584	\$ 5,224,575	\$ 32,545,144	\$ 33,949,420
Operating grants and contributions	23,465,852	21,301,215	3,351,941	15,834,845	26,817,793	37,136,060
Capital grants and contributions	60,971,404	34,503,830	-	-	60,971,404	34,503,830
<b>General Revenues</b>						
<b>Taxes:</b>						
Property taxes, levied for general purposes	23,106,806	9,023,363	-	-	23,106,806	9,023,363
Other Taxes	38,702,784	48,785,487	-	-	38,702,784	48,785,487
<b>Grants and contributions not restricted</b>						
to specific programs	223,241	872,475	883,615	93,334	1,106,856	965,809
Other	1,891,292	1,663,699	1,050	4,538	1,892,342	1,668,237
<b>Total Revenues</b>	<b>175,955,939</b>	<b>144,874,914</b>	<b>9,187,190</b>	<b>21,157,292</b>	<b>185,143,129</b>	<b>166,032,206</b>
<b>Expenses:</b>						
General government	24,225,414	9,930,958	-	-	24,225,414	9,930,958
Public safety	13,821,626	12,437,170	-	-	13,821,626	12,437,170
Public works	6,417,841	11,754,949	-	-	6,417,841	11,754,949
Parks and recreation	20,988,533	17,637,475	-	-	20,988,533	17,637,475
Community development	16,939,976	22,371,678	-	-	16,939,976	22,371,678
Unallocated infrastructure depreciation	1,268,939	701,261	-	-	1,268,939	701,261
Interest on long term debt	1,669,701	1,560,223	-	-	1,669,701	1,560,223
Transit	-	-	16,508,457	15,239,173	16,508,457	15,239,173
<b>Total Expenses</b>	<b>85,332,030</b>	<b>76,393,714</b>	<b>16,508,457</b>	<b>15,239,173</b>	<b>101,840,487</b>	<b>91,632,887</b>
<b>Increase in Net Assets before transfers</b>	<b>90,623,909</b>	<b>68,481,200</b>	<b>(7,321,267)</b>	<b>5,918,119</b>	<b>83,302,642</b>	<b>74,399,319</b>
<b>Transfers</b>	<b>(12,054,795)</b>	<b>(13,702,591)</b>	<b>12,054,795</b>	<b>13,702,591</b>	<b>-</b>	<b>-</b>
<b>Increase In Net Assets</b>	<b>78,569,114</b>	<b>54,778,609</b>	<b>4,733,528</b>	<b>19,620,710</b>	<b>83,302,642</b>	<b>74,399,319</b>
<b>Net Assets – Beginning of Year</b>	<b>255,728,093</b>	<b>200,949,484</b>	<b>56,488,212</b>	<b>36,867,502</b>	<b>312,216,305</b>	<b>237,816,986</b>
<b>Net Assets – End of Year</b>	<b>\$ 334,297,207</b>	<b>\$ 255,728,093</b>	<b>\$ 61,221,740</b>	<b>\$ 56,488,212</b>	<b>\$ 395,518,947</b>	<b>\$ 312,216,305</b>

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## **THE CITY AS A WHOLE (continued)**

### **Business-Type Activities**

Business-type activities increased the City's net assets by \$4.7 million for the current year ended accounting for 5.7% of the total growth in the City's net assets. Business-type activities revenues decreased by \$11.9 million during the year for a total of \$9.2 million in revenues, not including the \$12.0 million of transfers in from other governmental activities. The decrease was due to large grant-funded capital projects that were completed during the year. Related transit activity expenses increased during the year by 8.3% to a total of \$16.5 million.

### **THE CITY'S FUNDS**

The governmental funds reported a combined fund balance at the end of the current fiscal year of \$100.3 million, an increase of \$25.7 million over the prior year. Approximately \$101.2 million is reserved and already committed for specific restricted purposes. The unreserved portion is a deficit of \$909,198.

The total governmental fund balance includes the general fund balance of \$39.8 million, which decreased by \$6.6 million over the prior year. The general fund is the chief operating fund of the City of Santa Clarita. At the end of the current fiscal year, the \$20.8 million in reserved general fund balance accounted for 52.3% of the total. The unreserved general fund balance of \$19.0 million, which is available for spending at the City's discretion, is down by \$11.8 million from prior year. The 14.2% decrease in overall general fund balance was mainly due to \$15.6 million increase in Capital Outlay. The City's general fund balance has reserved \$20.8 million for advances, encumbrances, and prepaid items. More detailed information about the combined fund balance reserves is presented in Note 11 to the financial statements.

#### **Other major fund balance changes are noted below:**

- The bridge and thoroughfare fund balance has realized a significant change from the prior year, with current year ending fund balance up by over 120% or \$14.2 million. Over 92% of the bridge and thoroughfare fund revenues are comprised of developer fees, which remained on the rise throughout the year with a sizable increase of over 300% or \$20.5 million. The \$20.5 million increase in developer fee revenues represents new permitting and development activity continuing within the City. Additional new capital projects were undertaken or continued during the year, contributing to the \$7.7 million increase in various improvement projects within the districts. The total \$25.3 million ending fund balance is reserved for outstanding purchase orders and contracts related to current district improvement projects. Funding for an additional \$7.2 million of these projects was obtained through advances from the general fund.
- The \$1.5 million developer fees fund balance increased in the current year by \$384,750 or 35.2%. Capital expenditures decreased by \$1.9 million. Despite the decrease in expenditures, the cash and investment balance of \$9.0 million is \$1.9 million less than the previous year. This is partially due to an increase of \$2.4 million in cash advanced to other city funds.
- The federal grants fund balance shows a positive balance of \$649,834 compared to a negative balance of \$7.5 million from previous year. The change was due to grant-related expenditures and the related reimbursement revenues that were deferred in 2005, but received and realized in 2006.

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## THE CITY'S FUNDS (Continued)

In addition to the major funds, the fund balances for the other non-major governmental funds experienced an aggregate increase of \$9.6 million, resulting in an overall 41.1% increase in non-major fund balances.

The City's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. The total net assets for the transit enterprise fund increased over the prior year by 8.3%, or \$4.7 million. The \$4.7 million increase was primarily due the increase on investments in the acquisition and construction of capital assets. The unrestricted portion of the business-type activities net assets are deficit by \$406,224. This deficit amount is \$487,924 less than that of the prior year, as the \$11.0 million operating loss was offset by \$3.7 million in grant revenues, and \$12.0 million in interfund transfers and contributions. Internal service funds net assets increased by 12.7%, ending the fiscal year with a fund balance of \$15.1 million, of which \$14.6 million is unrestricted.

### General Fund Budgetary Highlights

Comparison of the FY 2005-06 original (adopted) general fund budgeted expenditures and transfers of \$72.9 million to the final budgeted expenditures of \$88.5 million results in a net increase of \$15.6 million.

Included in this net increase is \$7.9 million in committed purchase orders and contracts from the prior June 30 balance, as well as \$523,029 of prior fiscal year operating and capital improvement projects approved for carryover into fiscal year 2005-06. The resulting beginning budget balance was equal to \$81.3 million.

Original Budget +	Cont. Appropriations +	Encumbrances =	Beg. Balance +	Supplemental Changes =	Final Budget
\$72,942,021 +	\$523,029 +	\$7,859,348 =	\$81,324,398+	\$7,258,546 =	\$88,582,944

Comparing the beginning budget of \$81.3 million with the final budget of \$88.5 million indicates the general fund had supplemental budgetary appropriations of \$7.2 million during the 2005-06 fiscal year. Included in the supplemental appropriations are the results of this year's budget review.

At the mid-year budget review, the City Council approved additional appropriations for non-represented employee cost-of-living salary increases of 4.2%, as well as increased costs related to the City's contribution towards employees' health benefits. In addition, an increase of \$2.6 million was appropriated to meet legal cost obligations and another \$3.0 million of general fund balance was appropriated for the 2004-05 Overlay and Slurry Seal Programs.

Major differences between the City's general fund adopted budgeted revenues and transfers of \$75.9 million and the final amended budgeted revenues of \$83.4 million are the results of changes made at the mid-year budget review. Based on updated information and increased development within the City, budgeted general fund revenues were increased at mid-year by a total of \$7.5 million. Included in these increases were \$2.9 million property tax revenues and \$2.8 million in Federal Emergency Grants.

## THE CITY'S FUND (Continued)

At year end, the City's actual revenues are less than the final budgetary estimates. Two large projects were delayed and the timing differences between the recognition of grant related expenditures and the related reimbursement revenues contributed to the variance. Actual expenditures were less than the final budgetary estimates by over \$83.0 million. This was partly due to large infrastructure commitments of \$74.5 million that was not liquidated at year end.

### CAPITAL ASSETS AND DEBT ADMINISTRATION

#### Capital Assets

At the end of fiscal year 2005-06, the City had \$301.0 million (net of accumulated depreciation) invested in a broad range of capital assets. This investment in capital assets includes land, buildings and related improvements, vehicles and equipment, and infrastructure, such as streets, bridges, traffic lights, sewer and drainage systems. (See Table 3)

TABLE 3  
CITY OF SANTA CLARITA'S CAPITAL ASSETS (net of depreciation)

	Governmental Activities		Business Type Activities		Total	
	2006	2005	2006	2005	2006	2005
Land	\$ 72,109,140	\$ 57,389,548	\$ 10,787,880	\$ 10,787,880	\$ 82,897,020	\$ 68,177,428
Construction in progress	52,196,756	40,510,738	26,002,684	21,194,759	78,199,440	61,705,497
Infrastructure, net	69,713,119	48,907,564	-	-	69,713,119	48,907,564
Depreciable site improvements, net	8,584,441	8,572,946	-	-	8,584,441	8,572,946
Depreciable buildings and improvements, net	32,998,473	27,275,195	11,729,044	10,793,127	44,727,517	38,068,322
Depreciable equipment, net	2,252,398	2,413,314	14,671,867	16,522,405	16,924,265	18,935,719
<b>TOTALS</b>	<b>\$ 237,854,327</b>	<b>\$ 185,069,305</b>	<b>\$ 63,191,475</b>	<b>\$ 59,298,171</b>	<b>\$ 301,045,802</b>	<b>\$ 244,367,476</b>

Major capital asset events during the year included:

- Completion and opening of the City's LEED (Leadership in Energy and Environmental Design) certified Transit Maintenance Facility.
- Completion of the \$31 million, six-lane Golden Valley Interchange over Soledad Canyon Road. This project is part of the Cross Valley Connector that will provide direct connection between the I-5/SR-126 on the west side of the City to the SR-14/Golden Valley Interchange on the east.
- Opening of the Canyon View Regional Trail in Canyon Country.
- Significant progress in the design and road construction along Magic Mountain Parkway and the I-5 freeway.
- Opening of the emotional Youth Grove at Central Park.

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## CAPITAL ASSETS AND DEBT ADMINISTRATION (Continued)

- Completion and opening of the Bouquet Bridge lane expansion in Saugus.

Additional information on the City of Santa Clarita's capital assets can be located in Note 3 to the financial statements on pages 48 through 50.

### Debt Administration

At year-end, the City's total debt amounted to \$27.2 million in bonds, notes, capital leases, contracts, claims payable, and compensated absences as shown in Table 4. A summary of debt activity for the year follows.

TABLE 4  
CITY OF SANTA CLARITA'S OUTSTANDING DEBT

	Governmental Activities		Business-type Activities		Total	
	2006	2005	2006	2005	2006	2005
Refunding certificates of participation	\$ 17,700,000	\$ 17,640,000	\$ -	\$ -	\$ 17,700,000	\$ 17,640,000
Certificates of participation	710,000	1,390,000	-	-	710,000	1,390,000
Notes payable	-	-	-	-	-	-
Contract and leases payable	5,089,476	5,721,990	1,586,318	1,919,311	6,675,794	7,641,301
Compensated absences	1,574,478	1,381,872	-	-	1,574,478	1,381,872
Claims Payable	566,632	1,148,067	-	-	566,632	1,148,067
<b>TOTALS</b>	<b>\$ 25,640,586</b>	<b>\$ 27,281,929</b>	<b>\$ 1,586,318</b>	<b>\$ 1,919,311</b>	<b>\$ 27,226,904</b>	<b>\$ 29,201,240</b>

The City's governmental activities had \$25.6 million in debt at year-end. Governmental Activities long-term debt decreased overall by \$1.6 million during the year. A summary of the activity giving rise to new increases in debt is as follows:

- Compensated absences liability for that portion of unused, earned vacation compensation that is not expected to be paid within the coming fiscal year, increased by \$192,606.
- Claims payable liability for that portion of incurred and reported claims, as well as incurred but unreported claims, which are not expected to be paid within the coming fiscal year decreased by \$581,435. Additional information on the City of Santa Clarita's self-insurance can be located in Note 12 to the financial statements on pages 64 and 65.

The Series 1997 certificates were subsequently refunded with the Refunding Certificates of Participation – Series 2005. No other new debt related to governmental activities was issued during the current fiscal year. Debts issued in prior years have been used to finance land acquisitions and various capital projects.

The City's business-type activities debt decreased by \$332,993, from \$1,919,311 to \$1,586,318. No new debt related to business-type activities was issued or refinanced during the current fiscal year. Debt in the business-type activities is for capital leasing of buses and other transit-related equipment.

See independent auditors report

## **CAPITAL ASSETS AND DEBT ADMINISTRATION (Continued)**

During the fiscal year ended June 30, 2006, the City was able to meet its current year debt obligation in a timely matter. State statutes limit the amount of general obligation debt a governmental entity may issue to 15% of its total assessed valuation. The debt limitation for the City as of June 30, 2006, was \$2,574,058,022.

Additional information on the City of Santa Clarita's debt can be located in Note 4 to the financial statements, on pages 51 through 58.

## **ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS**

In preparing the budget for FY 2006-07, management looked at the following economic factors:

- Sales tax continues to be the City's largest General Fund revenue source accounting for 40% of the total General Fund revenue, or \$32.4 million in 2006-07. The projected increase of approximately 7% is indicative of the contribution the citizens of Santa Clarita make by shopping local and keeping tax dollars in the City.
- New housing and increases in property sales have continued the upward trend in property tax revenues and related transfer fees. Total property tax revenues for Fiscal Year 2006-07 are budgeted at 30.4% greater than the previous year.
- With the stabilization of the prior year's State's budget crisis and the passage of Proposition 1A in 2004, the City has still maintained a conservative approach to budgeting revenues, but has taken a step back from the very conservative approach that was used in prior years. Budgeted general fund revenues for fiscal year 2006-07 are 13.6% greater than the original budgeted revenues of the prior year. Aside from the major areas of sales and property taxes addressed above, budgeted revenues for license and permits are almost \$1 million greater than the adopted prior year budget, due to anticipation of increased building permit and map filing activity. Revenues from other agencies are anticipated to increase by over \$1 million as well. Investment revenues, plan check fees and fees generated from parks and recreation activities are other major revenue areas that the city anticipates will realize material increases in the 2006-07 year.

While the general fund revenues for fiscal year June 30, 2007, are budgeted at \$81.2 million, which represents an increase of 13.6% over the prior year, the City's general fund operating and capital expenditures for the coming year are budgeted at \$80.6 million, which represents an increase of 21.0% over previous year. Operational expenditures for fiscal year 2007 have increased by almost 27.6%. The reorganization in 2006 that eliminated the Field Services department and divided its functions between the City Manager's Office, Administrative Services, Community Development and Public Works departments, makes it difficult to compare the departments' fiscal year 2007 operations budget to that of the previous year. General fund expenditures are down by 37.6%, due to the decrease in general fund contribution to capital projects. Total capital expenditures decreased by 25.7%, or \$8.0 million. Included in the 2006-07 general fund operating budget is the \$5.0 million loan to the Redevelopment Agency to fund the Streetscape and Restriping projects in the Downtown Newhall area, and 4.7%, or \$.6 million, increase for public safety services.

## **ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS (Continued)**

The City's 2006-07 operating budget for all funds increased by 11.6% to a total of \$115.9 million.

The City continues to grow with new commercial and residential development, street improvements, park construction, and various other projects. The 2006-07 budgets are a reflection of the City's commitment to the residents of Santa Clarita. With the completion of "The Big Picture" process in 2004, the City now has a community developed tangible plan to provide guidance in making the strategic and budgetary decisions that bring us closer to the outlined vision for the City and those specified "Big Picture" goals. The 2006-07 budgets also continues the provision of consistent high levels of service to the community through the allocation of resources for public safety, cultural and social programs, and continued infrastructure improvements and maintenance. A copy of the City's 2006-07 budgets can be obtained by contacting the City Finance Division or visit the web at <http://www.santa-clarita.com/cityhall/cmo/budget>.

### **CONTACTING THE CITY'S FINANCE DIVISION**

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the City's finances and to show the City's accountability for the money it receives. If you have questions about this report, or need additional financial information, contact the City's Finance Division, at the City of Santa Clarita, 23920 Valencia Boulevard, Suite 295, Santa Clarita, California 91355, or (661) 255-4386.